



INNOVATION
COFFEE

DIGITAL WELLBEING

COME MIGLIORARE IL TUO BENESSERE
UTILIZZANDO LA TECNOLOGIA
IN MODO CONSAPEVOLE

20 APRILE 2022



INTESA SANPAOLO
INNOVATION CENTER

chi sono

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- Senior Corporate Wellbeing advisor
- Autore di libri e podcast su come la tecnologia impatta la nostra vita

Aiuto persone, famiglie e aziende a vivere una vita più sana e più felice con la tecnologia.



chi ero

Per capirlo sono dovuto passare sulla “mia esperienza” di:

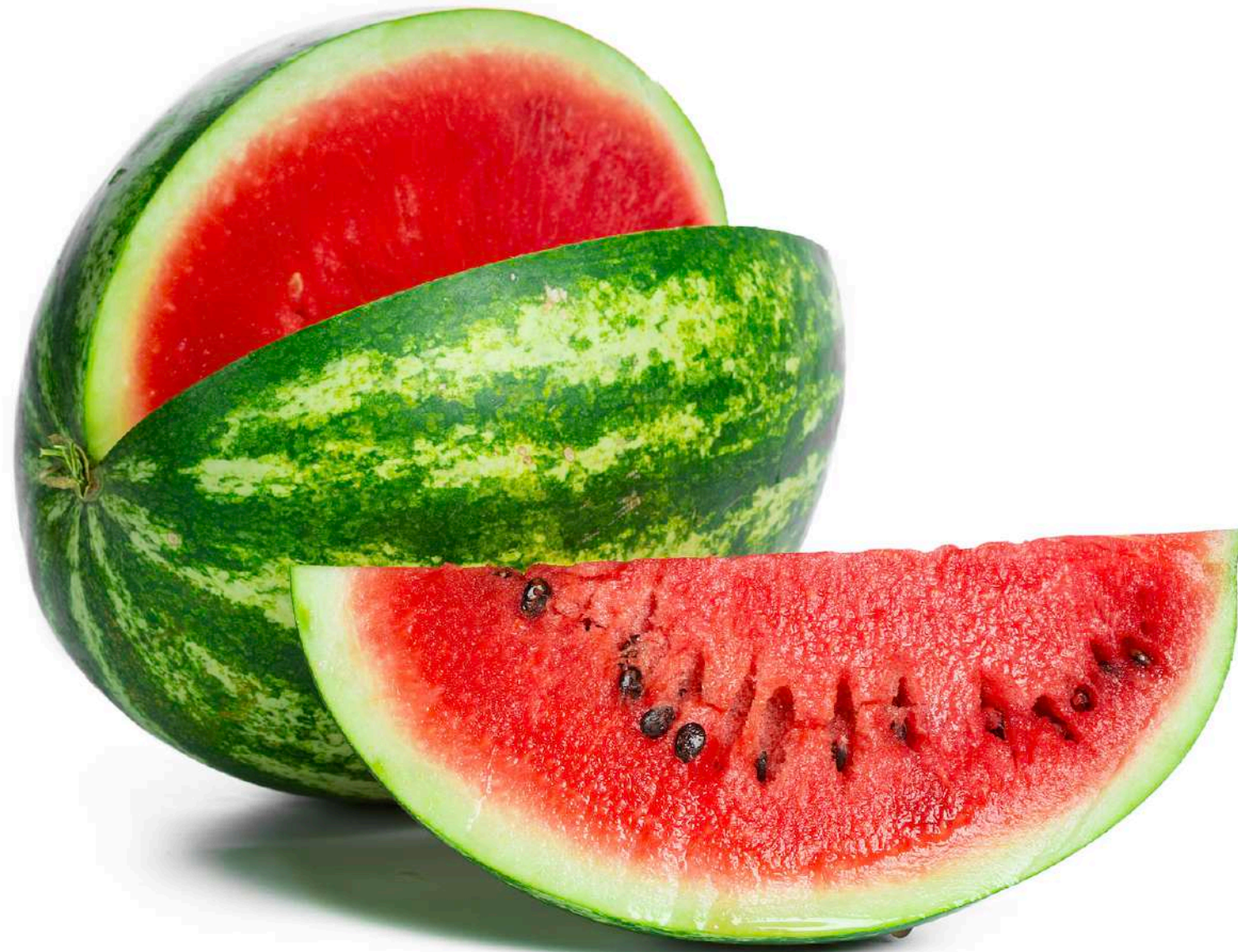
- calo di produttività, fatturato
- burnout
- insonnia

STOP 🖐️





i miei maestri ❤️

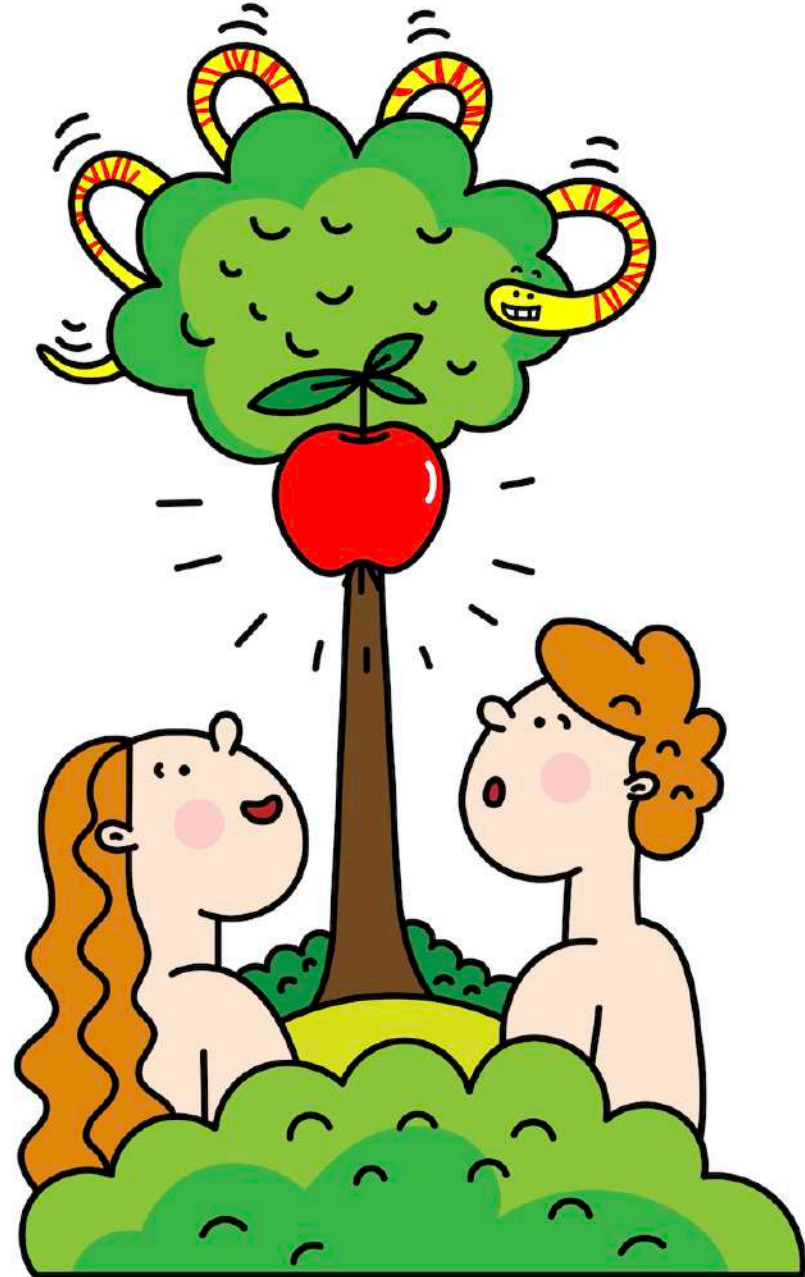




**che tu ne sia consapevole o meno, la
tecnologia ti insegna costantemente a
comportarsi in modi nuovi.**



serpente
giardino digitale
dell'Eden





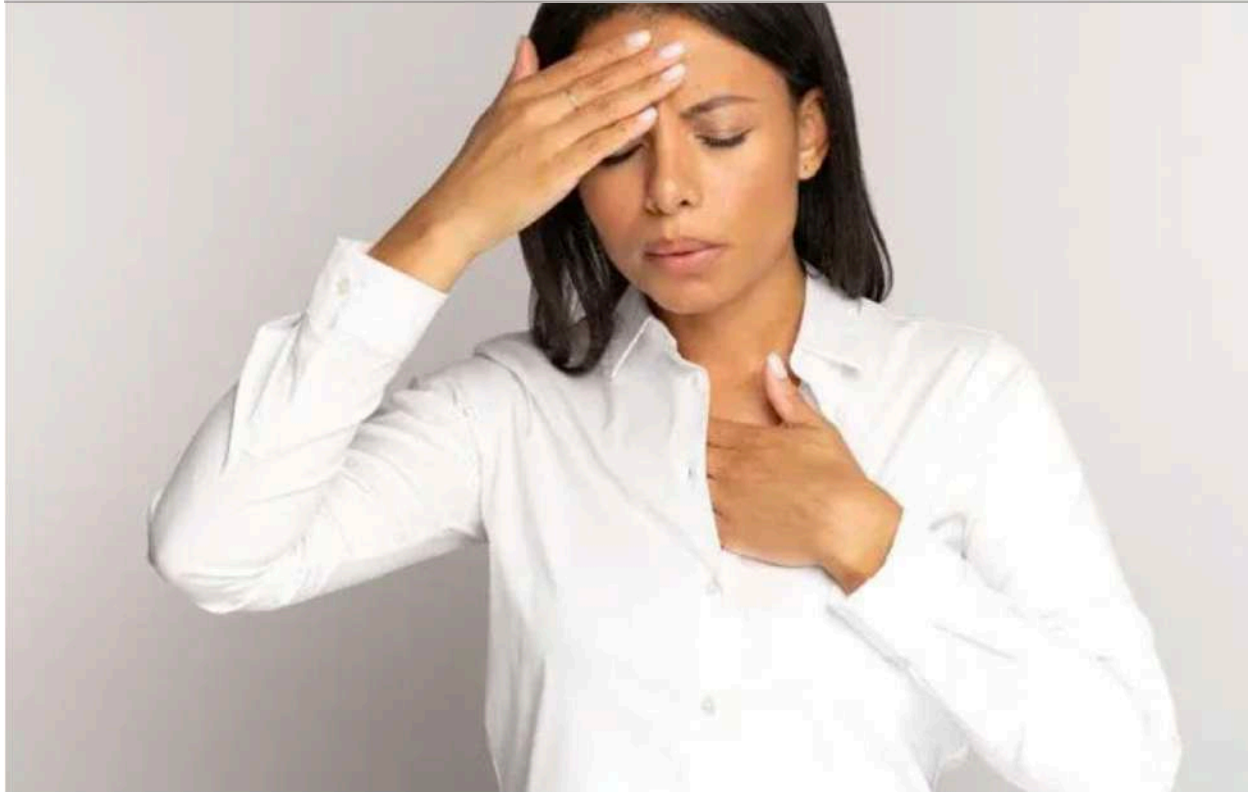
**Quale impatto hanno le tecnologie digitali
sui noi stessi, sui *rapporti, valori e lavoro*?**



**tecnostress e overworking sono le
tipiche ripercussioni del lavoro moderno,
con un'incidenza rispettivamente del 28% e
17%
sul totale degli smart worker nel 2021**



CORRIERE DELLA SERA
CRONACHE



LA RICERCA

1 marzo 2023 - 19:20

**Il sondaggio: « Sei giovani lavoratori su 10
soffrono di disagi emotivi per esaurimenti da
burnout e pressioni»**

burnout

Toxic Culture Is the Largest Culture Gap Between Women and Men

An analysis of 600,000 Glassdoor reviews from 2020 and 2021 shows how women and men experience corporate culture differently. The vertical axis shows the percentage of women who mentioned a topic in their reviews, and the horizontal axis measures relative sentiment, or how much more or less positively women talked about these themes compared with men.



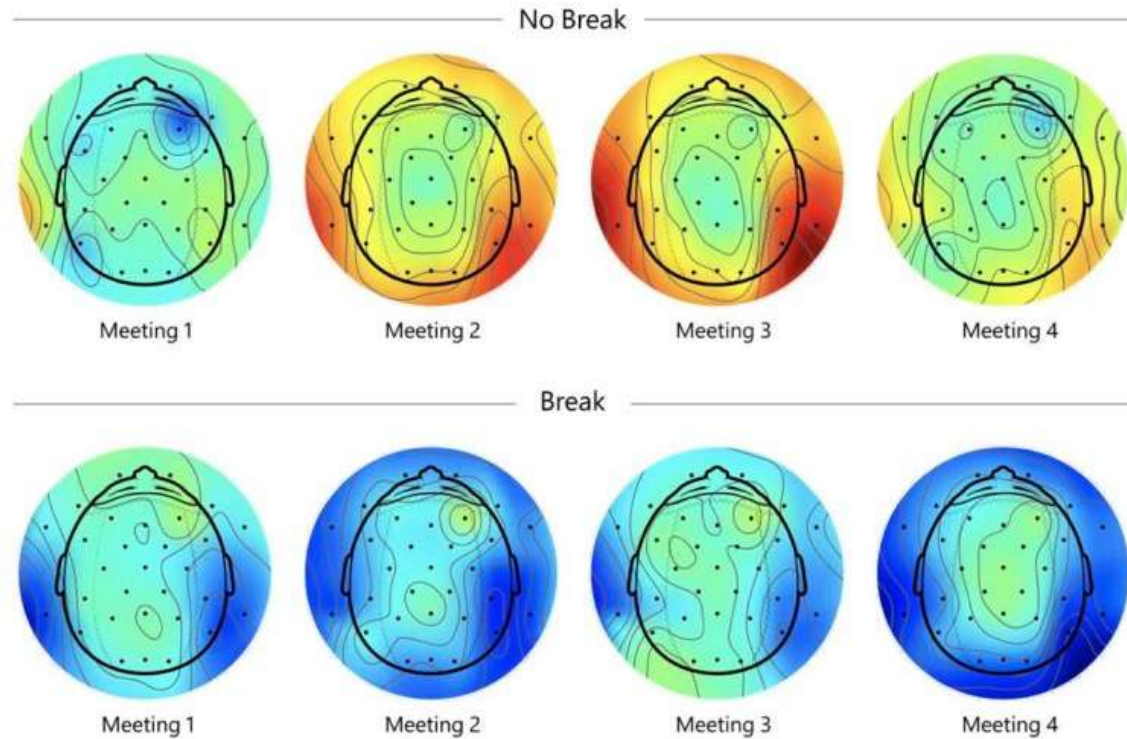
Una cultura tossica “è il principale motivo per l’abbandono”



**“Oggi ho avuto giusto il tempo di fare pipì
tra una call e l’altra”**

Your brain works differently when you take breaks

Taking time out between video calls prevents stress from building up.



non recuperiamo più

An EEG cap to monitor electrical activity in the brain

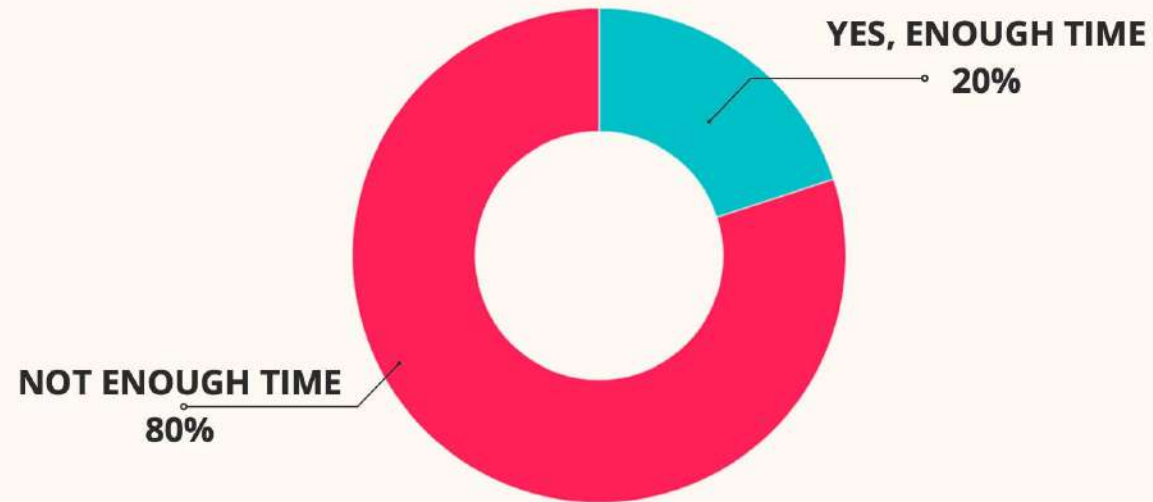


Average beta activity across research subjects during four meetings





DO YOU HAVE ENOUGH TIME?



time scarcity
l'80% ritiene
di non avere tempo

Digital overload is real and climbing

One year in, time spent in meetings and chats sent per person each week continues to climb.



148%

Meetings

Weekly meeting time has more than doubled for Teams users and is still rising

40.6B

Email

Increase in number of emails delivered in February 2021 vs. February 2020

45%

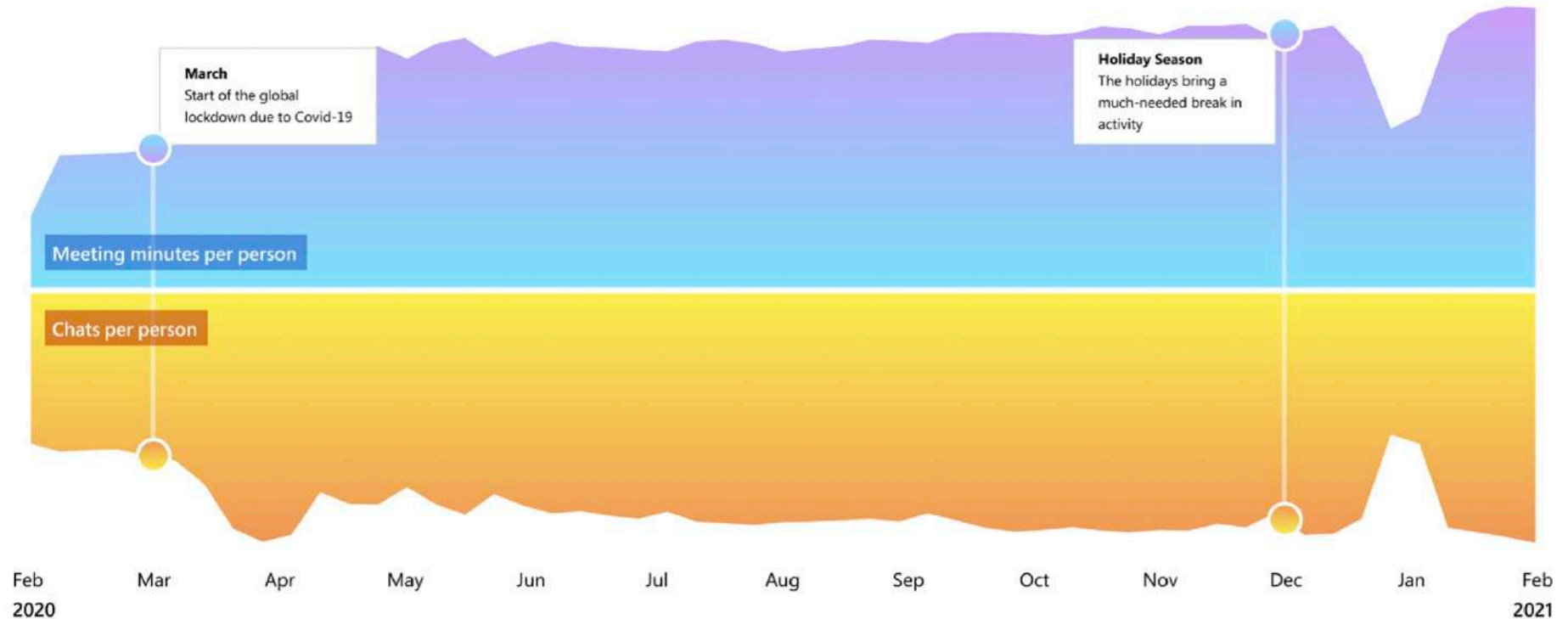
Chat

Weekly Teams chats per-person are up 45% and still rising

66%

Docs

Number of people working on Office documents is up 66% year over year



costi personali aziendali sociali

The Cost of Interrupted Work: More Speed and Stress

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ABSTRACT

We performed an empirical study to investigate whether the context of interruptions makes a difference. We found that context does not make a difference but surprisingly, people completed interrupted tasks in less time with no difference in quality. Our data suggests that people compensate for interruptions by working faster, but this comes at a price: experiencing more stress, higher frustration, time pressure and effort. Individual differences exist in the management of interruptions: personality measures of openness to experience and need for personal structure predict disruption costs of interruptions. We discuss implications for how system design can support interrupted work.

Author Keywords

Multi-tasking, interruptions, experiment, context

ACM Classification Keywords

H5. Information interfaces and presentation: H.5.2 User Interfaces: Theory and Methods

INTRODUCTION

The role of interruptions in the workplace has begun to receive a lot of attention in HCI in the last few years. Empirical studies have focused on identifying the extent of interruptions and how they affect tasks [6], the recovery of tasks after an interruption [3, 9], and timing of interruptions, e.g. [1]. Spurred on by these field and laboratory studies systems have been developed to help people manage interruptions (e.g. [3]). Yet as more studies in multi-tasking and interruptions emerge, so do conflicting ideas on how interruptions might affect work.

effects might be more nuanced: in a field study their informants reported that interruptions of the same context as the current task were beneficial, whereas interruptions of a different context than the current task were disruptive.

We decided to investigate the different perspectives raised by these studies. Interruptions during the course of the workday might be of the same context as the current task at-hand or they might be random, related to other topics. If indeed interruptions as the same context as the task at-hand are beneficial, then this has important implications for system design. For example, systems might be designed to help colleagues gear their interruptions to others so as match the context of their tasks.

We were interested in measuring the *disruption cost* of interruptions. One type of a disruption cost is the additional time to reorient back to an interrupted task after the interruption is handled. These previous studies introduce conflicting notions as to whether the interruption context is related to a disruption cost. For example, one might be working on a paper and be interrupted by a completely different topic, such as a question about a budget. If an interruption has a different context than the current task at-hand, this could introduce a disruption cost as it involves a cognitive shift of context to attend to the interruption, and then one must reorient back to attend to the interrupted task. On the other hand, one might be interrupted by a question that concerns the same context as the paper one is working on. This might be beneficial but if the context of the interruption and primary task are similar, this could lead to interference with the primary task [5] and in this way may introduce a disruption cost. A third possibility is that the





email, virtual meeting & chat

CEO trascorrono il
72% del loro tempo di
lavoro in meeting





⚠ io la invio, poi lei/lui mi risponde quando vuole



***scusami
se ti rispondo ora***



***scusami
se ti rispondo ora***



***eccomi a te
xxxxxxx***



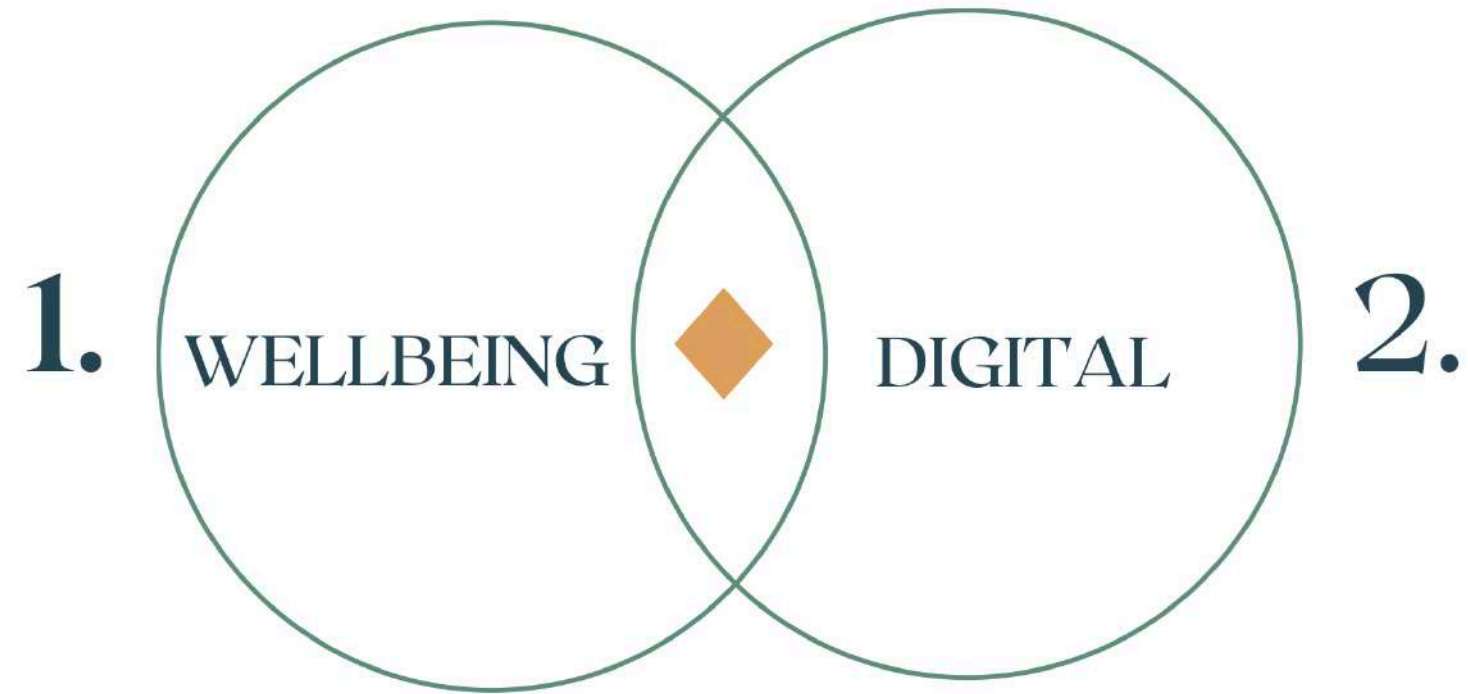
mandare le email nel week end
è pericoloso per l'effetto palla di neve

la cultura delle confusione





**Perchè il *wellbeing* non tiene conto dell'impatto
della tecnologia nella nostra vita?**





**"il benessere è un problema sistemico e richiederà
soluzioni sistemiche"**



 **wellbeing = migliori prestazioni individuali**



 wellbeing = migliori prestazioni individuali

 **wellbeing = migliore capacità talent attraction**



 wellbeing = migliori prestazioni individuali

 wellbeing = migliore capacità talent attraction

 wellbeing = migliore capacità di talent retention



 wellbeing = migliori prestazioni individuali

 wellbeing = migliore capacità talent attraction

 wellbeing = migliore capacità di talent retention

 wellbeing = migliore performance del mercato azionario



digital wellbeing



**Per rimanere rilevanti, dobbiamo rimanere
umani**



Per rimanere rilevanti, dobbiamo rimanere
umani
**e coltivare le nostre abilità umane uniche:
attenzione, creatività, compassione, empatia ...**



❤️ *digital* wellbeing

PROSPERARE

PERFORMANTE

SOPRAVVIVERE



La tecnologia viene percepita come socialmente, economicamente e ambientalmente responsabile.

Corporate Digital Responsibility.

Condivide alcuni dei principi e degli obiettivi in materia di responsabilità sociale d'impresa (CSR) e l'agenda per l'ambiente, la società e la governance (ESG).



Nel 2024 la nuova direttiva europea sulla (CSRD) sarà ufficialmente in vigore.

New rules on corporate sustainability reporting: The Corporate Sustainability Reporting Directive

On 5 January 2023 the [Corporate Sustainability Reporting Directive \(CSRD\)](#) EN entered into force. This new directive modernises and strengthens the rules about the social and environmental information that companies have to report. A broader set of large companies, as well as listed SMEs, will now be required to report on sustainability – approximately 50 000 companies in total.

The new rules will ensure that investors and other stakeholders have access to the information they need to assess investment risks arising from climate change and other sustainability issues. They will also create a culture of transparency about the impact of companies on people and the environment. Finally, reporting costs will be reduced for companies over the medium to long term by harmonising the information to be provided.

The first companies will have to apply the new rules for the first time in financial year 2024, for reports published in 2025.

01

evita di alzarvi e controllare
subito lo smartphone



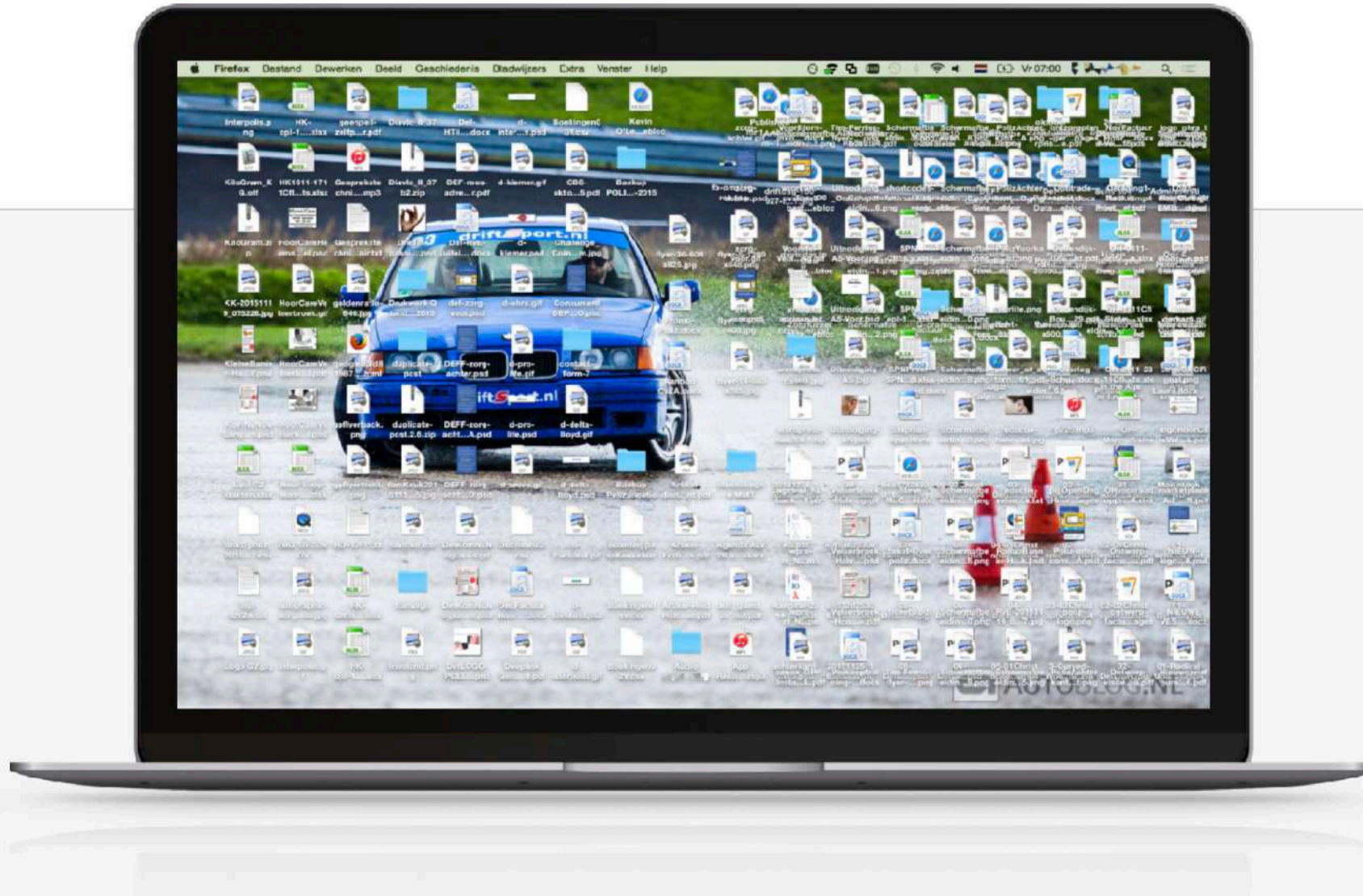


compra una sveglia

02

elimina riduci le notifiche





scala di grigi



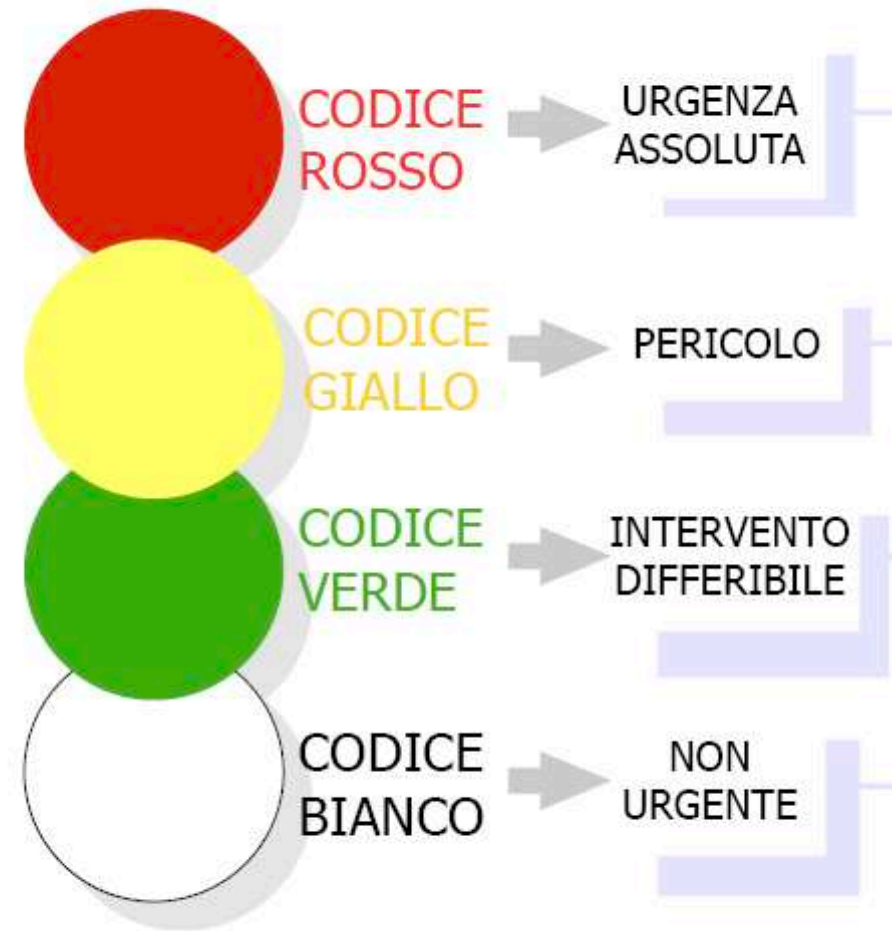
03

zone/stanze
no tecnologia



04

triage comunicazioni



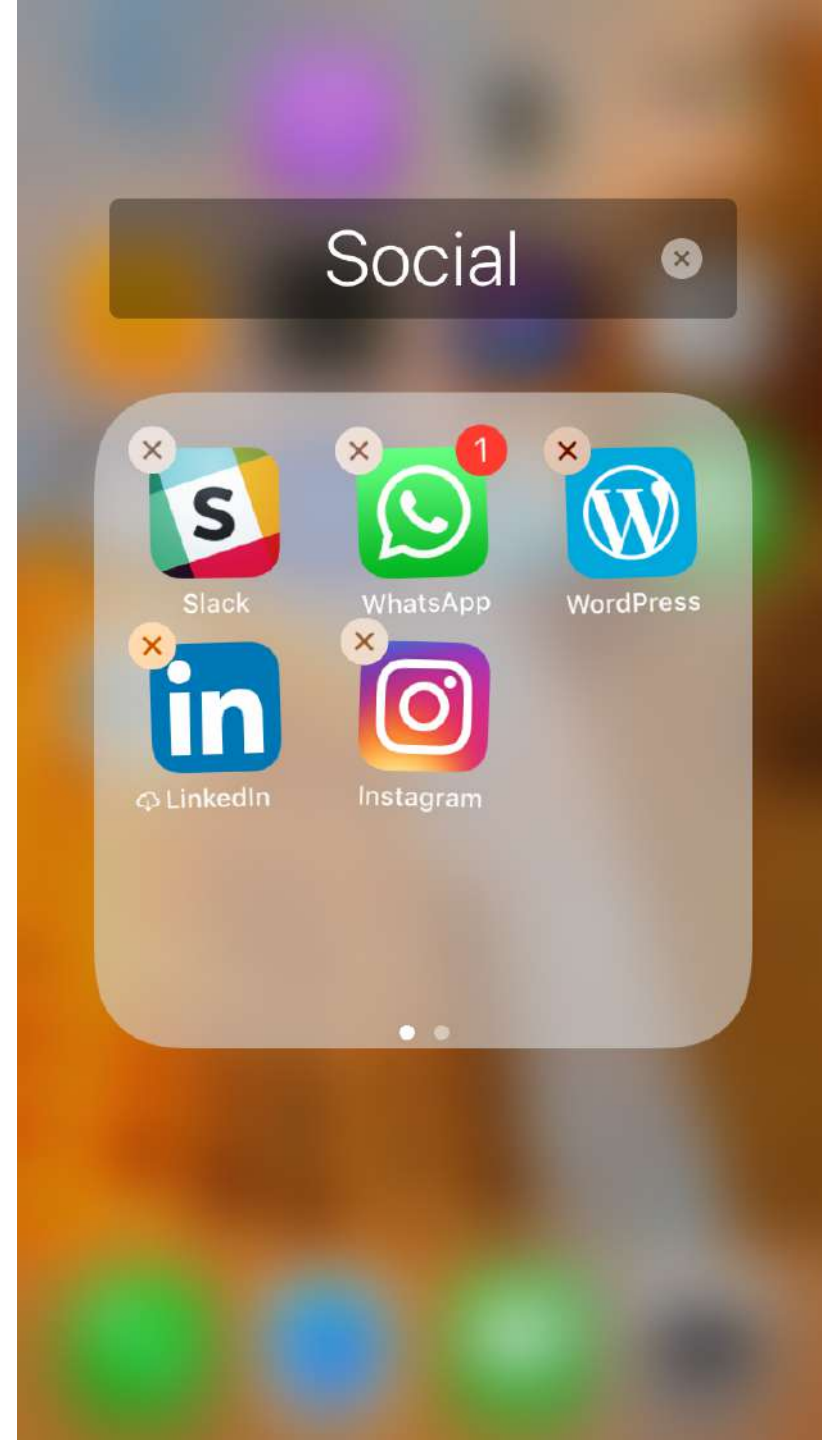


05
digital
nutrition



06

nel week end
nascondi le app



A man and a woman are shown from the chest up, sitting in a wooden sauna. The man is on the left, shirtless, with his head tilted back and eyes closed. The woman is on the right, also shirtless, with her head tilted back and eyes closed. A white towel is draped over her left shoulder. The background is the interior of the sauna, with wooden walls and benches.

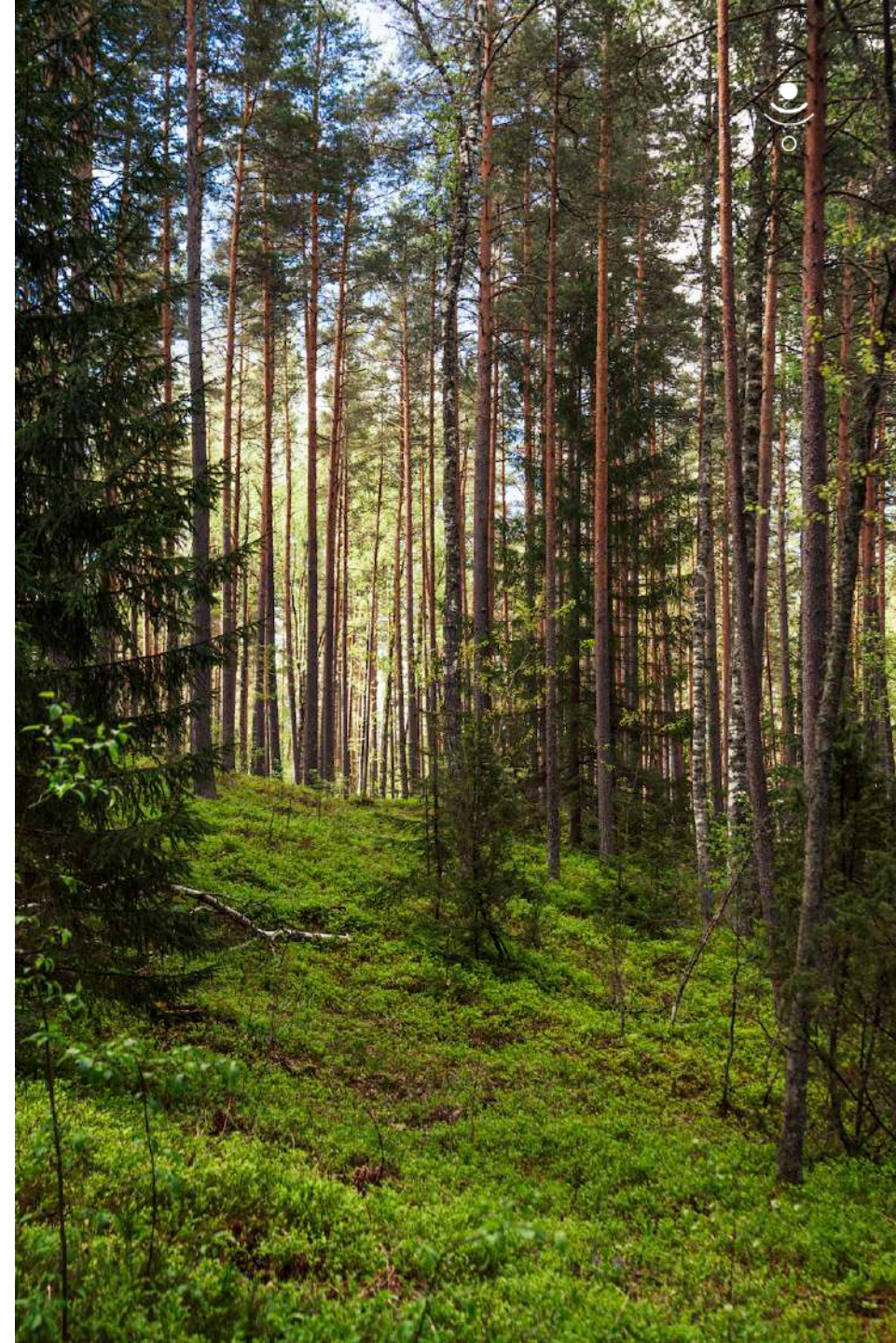
tratta le chat
come una sauna



07

RICARICA
PTO

period time off





come fare riposo attivo?

- 1. *spostati*** in un nuovo spazio, ambiente
- 2. *NON*** consumare nulla di “digitale”
- 3. *usare*** le mani, il corpo





Grazie

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per



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